



**Section Eight:  
Glossary and Indexes**

# Index of Tables

<b>Table Number</b>	<b>Table Title</b>	<b>Page Number</b>
2-1	Appropriation Program Expenditure 2010 - 2011 Budget as Compared to Actual	13
2-2	Native Title Office Statistics	51 - 52
2-3	Equal Employment Opportunity Groups, Native Title	59
2-4	NTRB Financial Performance	60
4-1	TSRA Executive and Portfolio Responsibilities	91
4-2	TSRA Executive Committee Meeting Dates	102
4-3	TSRA Executive Committee Attendance	102
4-4	TSRA Board meetings	103
4-5	TSRA Board Attendance	104
4-6	TSRA Audit Committee Membership	106
4-7	TSRA Audit Committee meetings	107
4-8	TSRA Attendance at Audit Committee meetings	107
4-9	Compliance with the EPBC Act, Section 516A (Environmental Reporting)	109
4-10	TSRA's Staff Classification	116
4-11	TSRA's EEO Groups Within Classification Levels	116
6-1	Freedom of Information statistics 2010 - 2011	171
6-2	Details of Grants	173 - 175
6-3	Details of Consultants	176 - 179
6-4	Compliance with Australian Government Statutes and Policies	180
6-5	Program Budget Variance	181

# Glossary

## Terms and Abbreviations

<b>Ailan Kastom</b>	Island Custom
<b>APSC</b>	Australian Public Service Commission
<b>ATES</b>	Assistance with Tertiary Education Scholarship
<b>ATSI Act</b>	<i>Aboriginal and Torres Strait Islander Act 2005 (Cth)</i>
<b>ATSIAC</b>	Aboriginal and Torres Strait Islander Commission
<b>ATSICLS</b>	Aboriginal and Torres Strait Islander Community Legal Services
<b>AWA</b>	Australian Workplace Agreement
<b>BFS</b>	Business Funding Scheme
<b>BSA</b>	Building Services Authority
<b>CAC Act</b>	Commonwealth Authorities and Companies Act 1997 (Cth)
<b>CAH</b>	TSRA Culture, Arts and Heritage Program
<b>CDEP</b>	Community Development Employment Project
<b>CFG</b>	Community Fishers Group
<b>COAG</b>	Council of Australian Governments
<b>CSIRO</b>	Commonwealth Scientific and Industrial Research Organisation
<b>DEEDI</b>	Department of Employment, Economic Development and Innovation
<b>DERM</b>	Department of Environment and Resource Management
<b>Development Plan</b>	<i>TSRA Torres Strait Development Plan 2009 - 2013</i>
<b>DIP</b>	Department of Infrastructure and Planning
<b>DOGIT</b>	Deed of Grant in Trust
<b>DTMR</b>	Department of Transport and Main Roads
<b>EEO</b>	Equal Employment Opportunity
<b>Erub</b>	Also known as Darnley Island
<b>FaHCSIA</b>	Department of Families, Housing, Community Services and Indigenous Affairs
<b>FOI</b>	Freedom of Information
<b>GBE</b>	Government Business Enterprise
<b>GTCC</b>	Gab Titui Cultural Centre
<b>HEMTP</b>	Heavy Equipment and Management Training Program
<b>lama</b>	Also known as Yam Island
<b>IBIS</b>	Islander Board of Industry and Services
<b>ILUA</b>	Indigenous Land Use Agreement
<b>ISD</b>	Integrated Service Delivery - an action from the Regional Plan
<b>Kaiar</b>	Traditional name for Tropical Rock Lobster

<b>Masig</b>	Also known as Yorke Island
<b>Mer</b>	Also known as Murray Island
<b>MIP</b>	Major Infrastructure Program
<b>MP</b>	Member of Parliament
<b>MOU</b>	Memorandum of Understanding
<b>MTSRF</b>	Marine and Tropical Sciences Research Facility
<b>NNTT</b>	National Native Title Tribunal
<b>NPA</b>	Northern Peninsula Area
<b>NPARC</b>	Northern Peninsula Area Regional Council
<b>NTO</b>	Native Title Office
<b>NTRB</b>	Native Title Representative Body
<b>OH&amp;S</b>	Occupational Health and Safety
<b>PBC</b>	Prescribed Body Corporate
<b>PEO</b>	Principal Executive Officer
<b>PNG</b>	Papua New Guinea
<b>Poruma</b>	Also known as Coconut Island
<b>PSC</b>	Program Steering Committee
<b>PZJA</b>	Protected Zone Joint Authority
<b>Regional Plan</b>	<i>Torres Strait and Northern Peninsula Area Regional Plan 2009 - 2029</i>
<b>RNTBC</b>	Registered Native Title Body Corporate
<b>SMA</b>	Statutory Marketing Authority
<b>TIB</b>	Traditional Inhabitants Boating sector
<b>TIDS</b>	Transport Infrastructure Development Scheme
<b>TRAWQ</b>	Tamwoy, Rosehill, Aplin, Waiben and Quarantine
<b>TRL</b>	Tropical Rock Lobster
<b>TSC</b>	Torres Shire Council
<b>TSI</b>	Torres Strait Islander
<b>TSIRC</b>	Torres Strait Island Regional Council
<b>TSIRC ES</b>	Torres Strait Island Regional Council Engineering Services
<b>TSRA</b>	Torres Strait Regional Authority
<b>TSYRSA</b>	Torres Strait Youth and Recreational Sporting Association
<b>Ugar</b>	Also known as Stephen Island
<b>Warraber</b>	Also known as Sue Island



*Boigu Island.*

# Index

## A

- Abednego, John, 100
- Aboriginal and Torres Strait Islander 99-Year Residential Leases - Valuation Methodology Options (Qld State Government), v
- Aboriginal and Torres Strait Islander Act 2005* (Cth), 10, 84, 85–6, 107, 169
  - and members of Board, 91
- Aboriginal and Torres Strait Islander Commission Act 1989* (Cth), 84
- Aboriginal and Torres Strait Islander Community Legal Service (ATSICLS) North Queensland, 72
- accountability, 111–12
- AdCorp Australia Ltd, 172
- advertising and market research, 172
- advisory committees, 106
  - see also Audit Committee; Indigenous Fisheries Advisory Committee (IFAC)
- Ailan Kastom (island custom) of Torres Strait, 80
- aims of programs
  - Culture, Art and Heritage program, 14
  - Economic Development program, 22
  - Environmental Management program, 30
  - Governance and Leadership program, 40
  - Healthy Communities program, 62
  - Native Title program, 48
  - Safe Communities program, 70
- airstrips and marine transport infrastructure, 73
- Aniba, Jeffrey, 100
- Appropriation Program Expenditure 2010–2011 Budget as Compared to Actual, 13, 181
- Art Centres, 16, 18, 20
- arts development, 16, 17, 19
- Arts Development project, 16–17
- Arts Queensland, 16
  - 'Gritty Places' program, 16
  - Indigenous Regional Arts Development Fund (IRADF), 17
- Asia Pacific Indigenous Youth Network (Climate Youth Camp), 43, 47
- Assistance with Tertiary Education Scheme (ATES), 43
- Audit Committee, 106–7, 111
  - attendance, 107
  - meetings, 107
  - membership, 106

- Auditor-General
  - audits by, 111
- Australian Bureau of Statistics (ABS)
  - and regional statistics, 83
- Australian Government statutes and policies
  - compliance with, 180
- Australian Rural Leadership Program (ARLP), 43

## B

- Badu community
  - arts development, 16, 17
- Badu Hotel, 28
- Badu Island
  - replacement of berthing dolphins at barge ramps, 77
- Badu Island Foundation
  - Community Economic Initiative Scheme
    - case study, 28
- Bangladesh United Nations Development Program
  - delegation from, 3
- Banu, Donald, 91, 95
- barge ramps
  - replacement of berthing dolphins at, 77
- baseline regional environmental data, 37
- Bedford, Kenny, 91, 93–4
- Bero, Florianna, 100–1
- Bin Tahal, Napcia, 91, 93
- Biodiversity Project, 30
- Board, 84, 90–1
  - attendance at meetings, 104
  - and communities, iv
  - composition, 90–1
  - functions, 90
  - and governance, vii
  - meeting schedule, 103
  - member induction process, 105
  - Member's Code of Conduct, 105
  - members' profiles, 92–101
  - Non-Executive Directors, 91
  - portfolio responsibilities, 2
  - transition to electronic meeting format, 104
- Boigu community
  - and Traditional Ecological Knowledge project, 17, 35
- Boigu Island



replacement of berthing dolphins at barge ramps, 77  
border security initiatives under *Torres Strait Treaty*, v  
Bosun, David, 97  
broadband internet connectivity, 73, 74  
bullying *see* Preventing Bullying and Harassment Policy  
Business Funding Scheme, 24  
Business Funding Scheme and Housing Loans project, 26  
Business Funding Support project, 24, 28

## C

Cairns Indigenous Art Fair, v, 16  
capacity building  
    Prescribed Bodies Corporate, 42, 45  
    senior government and ministerial level meetings attended, 45  
Capacity Building for Prescribed Body Corporate project, 42  
Capacity Building for Regional Governance and Leadership project, 40, 43  
Cape York Land Council, 53  
Caring for Our Country program  
    and Dugong and Turtle Project, 4  
    and traditional ecological knowledge, 35  
Chairperson's message, 2–4  
child care centres, 72  
climate change  
    intervention on at United Nations Permanent Forum on Indigenous Issues, 2  
    *see also* communities engaged in and becoming aware of climate change impacts; Indigenous Youth Recognise Impacts of Climate Change; Torres Strait Climate Change Strategy  
Climate Change / Coastal Erosion Project, 30  
Climate Change and Coastal Management project, 35  
Climate Change Strategy Action Plan  
    development of, 38  
climate change studies, v  
*Closing the Gap in Indigenous Disadvantage*, iv, vii, 4, 6–7, 44, 82  
    data used to benchmark progress towards, 82, 83  
    targets, 82  
        Culture, Art and Heritage program, 18, 19, 20  
        Economic Development program, 25, 26, 27  
        Environmental Management program, 36, 37, 38  
        Governance and Leadership program, 44, 45, 46  
        Healthy Communities program, 68, 69  
        Native Title program, 53, 54, 55  
        Safe Communities program, 74, 75  
COAG targets *see* *Closing the Gap in Indigenous Disadvantage*, targets  
coastal management *see* Climate Change and Coastal Management project  
Comcare, 113  
Comcover, 111–12  
*Commonwealth Authorities and Companies Act 1997* (Cth), 84–5, 106, 111, 112, 180  
    and members of Board, 91  
Commonwealth Authorities and Companies (Report of Operations) Orders 2008, 180  
Commonwealth Disability Strategy, 115  
Commonwealth Rehabilitation Services, 114  
communications services, vii  
    *see also* Regional Communication project; regional communications  
communities *see* Torres Strait communities  
communities engaged in and becoming aware of climate change impacts, 38  
Community Development Employment Projects (CDEP), iv, 6, 24, 25, 27  
    *see also* non Community Development Employment Projects (CDEP) employment  
Community Economic Initiative Scheme (CEIS) - Badu Island Foundation  
    case study, 28  
Community Economic Initiatives Scheme (CEIS) Grants, 24  
community market gardens project  
    healthy home initiative, 65  
Compliance Report, 111  
compliance with Australian Government statutes and policies, 180  
conflicts of interest, 112  
consultancies  
    Native Title Office (NTO)  
        TSRA as Native Title Representative Body, 59  
consultants  
    details of, 176–9  
contact details  
    freedom of information, 171  
corporate governance and accountability, 90–116  
Corporate Services Section, 170, 171  
*Corporations (Aboriginal and Torres Strait Islanders) Act 2006* (Cth), 57



'Critical Habitats in High Risk Areas - Moa Island to Mabuiag Island Atlas', 34

cultural heritage, 20

Cultural Heritage Bodies (under *Torres Strait Islander Cultural Heritage Act 2003* (Qld))

Badu and Moa communities, 17

Cultural Heritage Management project, 17

Cultural Heritage project, 35

cultural maintenance, 19

Cultural Maintenance exhibition, 'Sibuwanay' / 'Tar Digri' ('Giving of the Gift'), 17, 20

Cultural Maintenance Plan, 16

Cultural Maintenance project, 16

Cultural Policy, 7, 16, 17, 20

cultural policy framework and guiding principles, v

Cultural Protocols, 20

Cultural Protocols Guide for TSRA Staff, v, 16

Culture, Art and Heritage Grants Program, 16, 18

Culture, Art and Heritage program, 10, 14–21, 84

aim of program, 14

Appropriation Program Expenditure 2010–2011  
Budget as Compared to Actual, 13, 181

deliverables, 14

expenditure, 14

key performance indicators – Portfolio Budget  
Statement, 18

key performance indicators – Torres Strait  
Development Plan, 18–20

objective, 14

program map, 15

program projects and achievements, 16–17

regional goal, 14

'Current and Future Climate Projections for the Torres Strait' (CSIRO), 35

## D

Darwin Aboriginal Art Fair, v, 16

Data Management project, 42

Day, Ron, 98

Declaration on the Rights of Indigenous People, 3

Deed of Grant in Trust (DOGIT) transfer matters, 50, 53

deliverables (from Portfolio Budget Statement)

Culture, Art and Heritage program, 14

Economic Development program, 22

Environmental Management program, 30

Governance and Leadership program, 40

Healthy Communities program, 62–3

Native Title program, 48

Safe Communities program, 70

Department of Employment, Economic

Development and Innovation (DEEDI)

and Seagrass Monitoring project, 38, 39

Department of Families, Housing, Community Services  
and Indigenous Affairs

and economic development opportunities in the  
Torres Strait and Northern Peninsula Area, v

and repatriation of Indigenous human remains and  
sacred objects, v

Department of Prime Minister and Cabinet

and repatriation of Indigenous human remains and  
sacred objects, v

directors' interests policy, 112

disability reporting

changes to, 115

dolphin replacement project

at barge ramps, 77

Domestic Violence Prevention Working Party, 73

Dugong and Turtle Management project, 33

Dugong and Turtle Project, 4

dugongs

research, v

sustainable management of, 4

*see also* Seagrass Monitoring project

## E

Ecologically Sustainable Development (ESD)

reporting requirements, 108–9

economic development initiatives, v

Economic Development program, 10, 22–8, 84

aim of program, 22

Appropriation Program Expenditure 2010–2011  
Budget as Compared to Actual, 13, 181

deliverables, 22

expenditure, 22

key performance indicators – Portfolio Budget  
Statement, 25

key performance indicators – Torres Strait  
Development Plan, 26–7

objective, 22

program map, 23





- program projects and achievements, 24
- regional goal, 22
  - Torres Strait Development Plan outcomes, 22
- economic development strategies, iv
- education
  - regional statistics, 83
- Electronic Document and Records Management System (EDRMS), 108
- Elisala, Torenzo, 95–6, 105
- employment
  - regional statistics, 83
- Employment and Training Initiatives, 24
- employment opportunities in the region, iv
  - see also Community Development Employment Projects (CDEP); non Community Development Employment Projects (CDEP) employment
- enabling functions, 108–10
- enabling legislation, 84–5
- engagement with communities, iv, 2
- Enosa, Ron, 99–100
- Enterprise Agreement, 58, 113
- environment impact management, 108–9
- Environment Policy, 109
  - Environment Protection and Biodiversity Conservation Act 1999* (Cth) (EPBC Act), 108
- environmental health infrastructure projects, 68
- Environmental Legal and Other Requirements Register, 108
- Environmental Management program, 10, 30–9, 84, 108
  - aims of program, 30
  - Appropriation Program Expenditure 2010–2011 Budget as Compared to Actual, 13, 181
  - and cultural heritage, 20
  - deliverables, 30
  - and Dugong and Turtle Project, 4
  - expenditure, 30
  - key performance indicators – Portfolio Budget Statement, 36
  - key performance indicators – Torres Strait Development Plan, 37–8
  - objective, 30
  - program map, 31
  - program projects and achievements, 32–5
  - regional goal, 30
    - Torres Strait Development Plan outcomes, 30
- Environmental Management System (EMS) audits, 108
- environmental protection in ILUAs, 61

- environmental sustainability, 108–9
- Ephraim Bani Gallery, 19
- Equal Employment Opportunity (EEO), 114
- Erub Art Centre, 16
- Executive coaching, 105
- Executive Committee, 91
  - meetings, 102
- Executive Members, 91
- expenditure
  - Culture, Art and Heritage program, 14
  - Economic Development program, 22
  - Environmental Management program, 30
  - Governance and Leadership program, 40
  - Healthy Communities program, 63
  - Native Title program, 48
  - Safe Communities program, 70
- external scrutiny, 111
  - Native Title Office (NTO)
    - TSRA as Native Title Representative Body, 61

## F

- Federal Court of Australia
  - and Naghir land claim, 61
  - and Regional Sea Claim Determination, 56, 61
- Fell, Keith, 91, 97
- financial performance
  - Appropriation Program Expenditure 2010–2011 Budget as Compared to Actual, 13
  - of TSRA in its Native Title Representative Body capacity, 60
- financial statements, 119–64
- Fisheries Program, 24, 32
- Fisheries Project, 30
- fisheries project, 32
- fishing
  - Protected Zone Joint Authority and, 3
- Fraud Awareness workshops, 113
- fraud control, 111
- freedom of information (FOI), 169–71
  - categories of documents, 170–1
  - contact details, 171
  - provision of funding, 170
  - statistics, 171
  - TSRA's functions, 169–70

TSRA's structure, 170  
*Freedom of Information Act 1982* (Cth) (FOI Act), 169  
*Freedom of Information Amendment (Reform) Act 2010* (Cth), 169  
 Frontier Software Pty Ltd, 113

## G

Gab Titui Annual Indigenous Art Award, fourth, 16  
 case study, 20–1  
 Gab Titui Cultural Centre (GTCC), 16, 17, 18, 19  
 website, 19  
 Gateway / Hub for the presentation, preservation, promotion and education of Torres Strait Islander and Aboriginal culture and arts project, 17  
 General Manager's Message, 6–7  
 Ghost Net Australia, 16  
 'Giving of the Gift' exhibition *see* Cultural Maintenance exhibition, 'Sibuwanay' / 'Tar Digri' ('Giving of the Gift')  
 Governance and Leadership Capacity Building Project, 40, 43  
 Governance and Leadership program, 10, 40–7, 84  
 aim of program, 40  
 Appropriation Program Expenditure 2010–2011 Budget as Compared to Actual, 13, 181  
 deliverables, 40  
 expenditure, 40  
 key performance indicators – Portfolio Budget Statement, 44  
 key performance indicators – Torres Strait Development Plan, 45–6  
 objective, 40  
 program map, 41  
 program projects and achievements, 42–3  
 regional goal, 40  
 Torres Strait Development Plan outcomes, 40  
 governance framework  
 diagram, 90  
 Governance Review, vii, 6, 7  
 governance review, vii, 6, 7  
 governance structure  
 overview, 90–1  
 grants  
 details of, 173–5  
 Gudha Maluilgal  
 and Regional Sea Claim, 56  
 Guivarra, Wayne, 94

## H

harassment *see* Preventing Bullying and Harassment Policy  
 health  
 regional statistics, 83  
 Health and Safety Committee, 113  
 health and safety management arrangements, 113  
 health partnerships, v  
 strategic policy direction for  
 healthy homes initiative, 65  
*see also* Torres Strait and Northern Peninsula Health Partnership  
 health related infrastructure, vii, 68  
 healthy activities *see* organised healthy activities  
 Healthy Communities program, 10, 62–9, 84  
 aim of program, 62  
 Appropriation Program Expenditure 2010–2011 Budget as Compared to Actual, 13, 181  
 deliverables, 62–3  
 expenditure, 63  
 key performance indicators – Portfolio Budget Statement, 68  
 key performance indicators – Torres Strait Development Plan, 69  
 objective, 62  
 program map, 64  
 program projects and achievements, 65–7  
 regional goal, 63  
 Torres Strait Development Plan outcomes, 63  
 healthy foods  
 healthy home initiative, 65  
 healthy homes initiatives, 62, 65  
 healthy lifestyles initiatives, 62, 66  
 Heavy Equipment Management Training Program (HEMTP), 67, 68  
 Mabuia Roads and Drainage Project (Stage 2)  
 case study, 68  
 highlights and achievements, iv–v  
 Home Ownership on Indigenous Communal Lands Discussion Paper (Qld State Government), v  
 Horn Island Affordable Housing Project (HIAHP), 67  
 Horticulture in Schools program, 33  
 housing  
 regional statistics, 83  
 housing and home ownership initiatives, 62–3

human resources, 113–16

human resources management  
Native Title Representative Body, 58–9

**I**

---

income  
regional statistics, 83

indemnities and insurance premiums for officers, 111–12

Indigenous broadcasting, 43

Indigenous Fisheries Advisory Committee (IFAC), 106, 107

Indigenous Land Use Agreement (ILUAs) and Future Acts notifications, 55

Indigenous Land Use Agreement (ILUAs) and Future Acts project, 50

Indigenous Land Use Agreements (ILUAs), 48, 50, 55, 69  
environmental protection in, 61

Indigenous Protected Areas project, 34

Indigenous Reform Agenda, 82

Indigenous State Emergency Service (SES) cadets, 43

Indigenous Youth Recognise Impacts of Climate Change case study, 47

industrial democracy, 114

industry training initiatives, 27

information management and technology, 108

Information Management Strategic Plan, 108

Information Publication Scheme (IPS), 169

infrastructure developments, v  
*see also* airstrips and marine transport infrastructure; Major Infrastructure Program (MIP); safe communities infrastructure and equipment; Transport Infrastructure Development Scheme (TIDS)

infrastructure projects  
health related, vii, 68

Integrated / Regional Service Delivery Agreement, 44

Integrated / Regional Service Delivery Steering Committee, 44

Integrated Planning Framework  
diagram, 11

Integrated Service Delivery (ISD), iv, vii, 44  
and Declaration on the Rights of Indigenous People, 3  
and Healthy Communities program, 62, 65  
and Native Title program, 48  
and Safe Communities program, 72, 74  
Torres Strait and Northern Peninsula Area Regional Plan 2009–2029 and, 10

Integrated Service Delivery Framework, 6, 7

Integrated Service Delivery (ISD) Governance Framework  
development of, 42, 44

Integrated Service Delivery (ISD) Project, 40, 42

internal audit, 111

international cross border issues, vii

internet access, 73, 74

Invasive Species Management project, 32

Invasive Species Project, 30

iPads  
use of in transition to electronic Board meeting format, 104

Islander Board of Industry and Service (IBIS)  
and healthy foods, 65

Islander Entrepreneur Program (Partnership with the National Australia Bank (NAB)), 24

Islander Entrepreneur Program loans, 26

Issues Register, 108

**J**

---

judicial decisions  
Native Title Representative Body, 61, 87

**K**

---

Kaurareg Aboriginal people, 80  
and Native Title, 81

key performance indicators – Portfolio Budget Statement, 84  
Culture, Art and Heritage program, 18  
Economic Development program, 25  
Environmental Management program, 36  
Governance and Leadership program, 44  
Healthy Communities program, 68  
Native Title program, 51  
Safe Communities program, 74–5

key performance indicators – Torres Strait Development Plan  
Culture, Art and Heritage program, 18–20  
Economic Development program, 26–7  
Environmental Management program, 37–8  
Governance and Leadership program, 45–6  
Healthy Communities program, 69

Kris, John T, 91, 92–3  
*see also* Chairperson's message



Kulkaḡal

and Regional Sea Claim, 56

Kulkaḡal number two (Zuizin) claim, 54

see also Zuizin Island Claim

## L

Land and Sea Ranger Program see Ranger Program

Land and Sea Rangers

and Seagrass Monitoring project, 39

and *Working on Country*, 32, 36

Land and Sea Rangers Project, 30

Land Project, 30

land use plans developed, 37–8

Legal, Policy and advocacy support for Registered Native Title Prescribed Bodies Corporate project, 50

legislative framework

TSRA, 84–7

legislative functions of TSRA in its Native Title

Representative Body capacity, 57–8

letter of transmittal, xi

*Local Government Act 1993*

and members of Board, 91

Lui, Willie, 101

## M

Mabo decision, 80

Mabuiag Island

replacement of berthing dolphins at barge ramps, 77

Mabuiag Roads and Drainage Project (Stage 2)

Major Infrastructure Program

case study, 68

Major Infrastructure Program (MIP), iv

and health related infrastructure, vii, 66, 68

Mabuiag Roads and Drainage Project (Stage 2)

case study, 68

Makie, Walter, 91, 96–7

Maluigal

and Regional Sea Claim, 56

map of Torres Strait region, 81

marine resource utilisation, 26

market research see advertising and market research

Mer (Murray) Island

Native Title rights of Miriam people, 80

Mills, Phillip, 99

Minister for Families, Housing, Community Services and Indigenous Affairs

briefings and information provided to, 87

ministerial appointments, 87

powers of direction, 86

and Torres Strait Regional Authority, 86, 111

see also Torres Strait Regional Authority (TSRA) Statement of Intent to the Minister

ministerial appointments, 87

ministerial visits, 3–4

Miriam Mer

and Regional Sea Claim, 56

Miriam people

Native Title rights, 80

Moa community

arts development, 16, 17

Moa Island (St Pauls)

replacement of berthing dolphins at barge ramps, 77

Mosby, John, 98

Mosby, Phillemon, 91, 99

Mura Badulgal, 28

Mura Kosker Sorority, 72, 73, 74

Museum of Contemporary Art (Sydney), v, 16

## N

Naghir land claim, 50, 54, 61

National Congress of Australia's First People, 4

National Disability Strategy, 115

National Native Title Conference, 50

Native Title, v, 80–1

*Native Title Act 1993* (Cth), 53, 80

and Native Title Representative Body, 57, 58, 60, 84

Native Title activities

support for, 54

Native Title Amendment Bill (No 1) 2010 (Cth), 50, 53

Native Title Claims project, 50

Native Title Conference, 52

Native Title determinations, 48, 50, 51, 54

Native Title Office (NTO), 50, 52, 53, 54, 55, 56

Operational Plan, 57

TSRA as Native Title Representative Body, 57

consultancies, 59

external scrutiny, 61

management of human resources, 58–9



- Native Title program, 10, 48–61, 84
  - aim of program, 48
  - Appropriation Program Expenditure 2010–2011
    - Budget as Compared to Actual, 13, 181
  - and cultural heritage, 20
  - deliverables, 48
  - expenditure, 48
  - key performance indicators - Portfolio Budget Statement, 48, 51
  - legal, policy and advocacy support for PBCs, 52–3
  - Native Title Representative Body (NTRB) reporting, 57–61
  - objective, 48
  - program map, 49
  - program projects and achievements, 50
  - regional goal, 48
  - statistical data, 51–2
- Native Title Regional Sea Claim judgment see Regional Sea Claim Determination
- Native Title Representative Body (NTRB)
  - consultancies, 59
  - environmental protection in ILUAs, 61
  - external scrutiny, 61
  - financial performance of TSRA in its NTRB capacity, 60
  - judicial decisions, 61
  - legislative functions of TSRA in its NTRB capacity, 57–8
  - management of human resources, 58–9
  - organisational structure and corporate governance policies, 58
  - reporting, 57–61
  - Statements for the Purpose of the Native Title Act, 60
  - TSRA as, 57, 84
- Ngurupai airport (Horn Island), 80
- non Community Development Employment Projects (CDEP) employment, 22
- Northern Peninsula Area Regional Council
  - and members of Board, 91
  - and Torres Strait and Northern Peninsula Area Regional Plan 2009–2029, 10
- Northern Peninsula Area Regional Council (NPARC)
  - proposed MOU with, 6

## O

- objectives (from Torres Strait Development Plan)
  - Culture, Art and Heritage program, 14
  - Economic Development program, 22

- Environmental Management program, 30
- Governance and Leadership program, 40
- Healthy Communities program, 62
- Native Title program, 48
- Safe Communities program, 70
- occupational health and safety see health and safety management arrangements; workplace health
- Occupational Health and Safety Act 1991* (Cth), 113
- Old People Action and Lift for Life Programs, 68
- Online APS Jobs website, 172
- operations report, 79–87
  - regional overview, 79–81
- organisational structure, 170
  - chart, 168
- organisational structure and corporate governance policies
  - Native Title Representative Body, 58
- organised healthy activities
  - participation in, 68

## P

- payroll and leave records, 113
- PDM Consultancy, 111
- Pearson, Nancy, 91, 96
- Performance Development Program (PDP)
  - for TSRA staff, 7
- population
  - regional statistics, 83
- Port Kennedy Association Incorporated, 72, 74
- Portfolio Budget Statements
  - deliverables from see deliverables (from Portfolio Budget Statement)
  - key performance indicators see key performance indicators – Portfolio Budget Statement
- Prescribed Bodies Corporate, 57
  - Badu community, 28
    - registered as Cultural Heritage Body, 17
  - capacity building, 45
  - legal, policy and advocacy support for, 52–3
  - Moa community
    - registered as Cultural Heritage Body, 17
  - and Native Title, v, 48
  - see also Capacity Building for Prescribed Body Corporate project; Legal, Policy and advocacy support for Registered Native Title Prescribed Bodies Corporate project

Preventing Bullying and Harassment Policy, 114  
 privacy, 114  
*Privacy Act 1988* (Cth), 114  
 professional artists, 18  
 program budget variance  
   explanation of, 181  
 program maps  
   Culture, Art and Heritage program, 15  
   Economic Development program, 23  
   Environmental Management program, 31  
   Governance and Leadership program, 41  
   Healthy Communities program, 64  
   Native Title program, 49  
   Safe Communities program, 71  
 program projects and achievements  
   Culture, Art and Heritage program, 16–17  
   Economic Development program, 24  
   Environmental Management program, 32–5  
   Governance and Leadership program, 42–3  
   Healthy Communities program, 65–7  
   Native Title program, 50  
   Safe Communities program, 72–3  
 program reporting and performance summaries, 10–77  
 Program Steering Committee (PSC), 106  
 program structure  
   overview, 10–11  
 programs, 10, 84, 106  
   *see also* Culture, Art and Heritage program;  
   Economic Development program;  
   Environmental Management program;  
   Governance and Leadership program; Healthy  
   Communities program; Native Title program;  
   Safe Communities program  
 property management, 114  
 Protected Zone Joint Authority (PZJA), 3, 26  
 provision of mainstream social services and facilities  
 project, 72

## Q

Q2 *Coasts and Country* program, 32

## R

Ranger groups, 36  
 Ranger Program, 20, 34, 181  
   expansion of, 6, 7  
 Rangers *see* Land and Sea Rangers  
 records management, 108  
 Regional Communication project, 40, 43  
 regional communications  
   Prescribed Bodies Corporate, 46  
 regional goal  
   Culture, Art and Heritage program, 14  
   Economic Development program, 22  
   Environmental Management program, 30  
   Governance and Leadership program, 40  
   Healthy Communities program, 63  
   Native Title program, 48  
   Safe Communities program, 70  
 Regional Indigenous Broadcasting Service (RIBS), 43, 46  
 Regional Indigenous Media Organisation, vii  
 Regional Industry Development and Coordination  
 Initiatives, 24  
 regional overview  
   report of operations, 79–81  
 Regional Plan Working Group for Health, 65  
 Regional Plan Working Groups (RPWGs), 44  
 Regional Sea Claim Determination, 6, 50, 51, 54, 61, 81, 87  
   case study, 56  
 regional statistics, 83  
 Registered Native Title Prescribed Bodies Corporate *see*  
 Prescribed Bodies Corporate  
 Remote Indigenous Broadcasting Service, vii  
 repatriation of Indigenous human remains and sacred  
 objects, v  
 Replacement of Berthing Dolphins at Outer Island Barge  
 Ramps Project  
   Transport Infrastructure Development Scheme  
   case study, 77  
 risk management, 110  
 Risks Register, 108

## S

safe and accessible community initiatives, 70  
   safe communities infrastructure and equipment /  
   airstrips and marine transport infrastructure, 73  
 Safe Communities grants program, 73  
 safe communities infrastructure and equipment, 73  
 Safe Communities program, 10, 70–7, 84  
   aim of program, 70  
   Appropriation Program Expenditure 2010–2011  
   Budget as Compared to Actual, 13, 181



deliverables, 70  
 expenditure, 70  
 key performance indicators – Portfolio Budget Statement, 74–5  
 objective, 70  
 program map, 71  
 program projects and achievements, 72–3  
 regional goal, 70  
 Torres Strait Development Plan outcomes, 70  
 Safe Communities Regional Plan Working Group, 72  
 School Leavers Leadership Program (ARLP), 43  
 Seagrass Monitoring project, 34  
     case study, 38–9  
 SEEK website, 172  
 service mapping project, 72, 74  
 social services and facilities *see* provision of mainstream social services and facilities project  
 social support services, 74–5  
 sport and recreation programs  
     healthy lifestyles initiatives, 66  
 St Pauls (Moa Island)  
     replacement of berthing dolphins at barge ramps, 77  
 staff development and training, 113  
 staff recruitment, 172  
 staffing statistics, 116  
 sustainability and efficiency initiatives, 7  
 sustainable economic development base, vii  
 Sustainable Energy Scoping Study, 35  
 Sustainable Horticulture project, 33  
*Sustainable Planning Act 2009* (Qld), 38  
 Symposium on Sea Turtle Biology and Conservation (San Diego, USA)  
     and Indigenous engagement in sea turtle management, 4

## T

Tagai College  
     and Seagrass Monitoring project, 38  
 Tandanya Cultural Centre (South Australia), v, 16  
 Telstra Indigenous Art Award, 18  
 Terrestrial Biodiversity Conservation project, 32  
 Thursday Island, 80  
 Torres Shire Council  
     MOU with, 6  
     and Torres Strait and Northern Peninsula Area Regional Plan 2009–2029, 10  
 Torres Strait, 80  
     map of region, 81  
 Torres Strait and Northern Peninsula Area  
     economic development opportunities in, v  
 Torres Strait and Northern Peninsula Area Health Partnership Forum, 65  
 Torres Strait and Northern Peninsula Area Regional Plan 2009–2029, vii, 7, 10, 42, 44, 181  
     consultation and feedback on, iv, 6  
 Torres Strait and Northern Peninsula Health Partnership, 3  
 Torres Strait artists  
     promotion of, v  
     *see also* arts development; Culture, Art and Heritage program; professional artists  
 Torres Strait Climate Change Strategy, 35, 38  
 Torres Strait communities, 2  
     Board of Directors and, iv  
     engagement with, iv, 2  
     and repatriation of Indigenous human remains and sacred objects, v  
 Torres Strait Development Plan 2009–2013, iv, vii, 6, 10, 57, 84, 181  
     outcomes  
         Economic Development program, 22  
         Environmental Management program, 30  
         Governance and Leadership program, 30  
         Healthy Communities program, 63  
         Safe Communities program, 70  
     *see also* key performance indicators – Torres Strait Development Plan  
*The Torres Strait Dugong Sanctuary Seagrass Baseline Survey*, 34  
 Torres Strait Health Partnership, 62  
 Torres Strait Island Regional Council (TSIRC)  
     divestment of assets program, 28  
     and social support services, 74  
     and Torres Strait and Northern Peninsula Area Regional Plan 2009–2029, 10  
     and Torres Strait Ranger Program, 6, 34  
 Torres Strait Island Regional Council Engineering Services (TSIRC ES)  
     Water Services Operations and Maintenance Program, 67  
*Torres Strait Islander Cultural Heritage Act 2003* (Qld), 17, 61



- Torres Strait Islander Land and Other Act Amendment Bill 2010, 50
- Torres Strait Islander Land and other Legislation Amendment Act (Qld)*, 53
- Torres Strait Islanders, 80
- Torres Strait Islanders Media Association (TSIMA), 43, 46
- Torres Strait islands, 80
- Torres Strait Ranger Program *see* Ranger Program
- Torres Strait Regional Authority (TSRA)
- Board *see* Board
  - corporate governance and accountability, 90–116
  - enabling functions, 108–10
  - enabling legislation, 84–5
  - financial statements, 119–64
  - formation, 84
  - functions, 85, 169–70
  - highlights and achievements, iv–v
  - legislative framework, 84–7
  - and Minister for Families, Housing, Community Services and Indigenous Affairs, 86, 111
  - as Native Title Representative Body *see under* Native Title Representative Body (NTRB)
  - operations report, 79–87
  - opportunities and challenges, vii
  - organisational structure, 168, 170
  - powers, 85–6
  - program reporting and performance summaries, 10–77
  - and service delivery, 80
  - vision, iii, 6
- Torres Strait Regional Authority (TSRA) Statement of Intent to the Minister, 87
- Torres Strait Regional Sea Claim *see* Regional Sea Claim Determination
- Torres Strait Transport Infrastructure Plan, 2006, 77
- Torres Strait Treaty*
- border security initiatives under, v
- Torres Strait Youth and Recreational Sporting Association (TSYRSA), 66, 68, 74
- traditional arts, culture and languages
- side event presentation with Columbia and Bolivia at United Nations Permanent Forum on Indigenous Issues, 3
- Traditional Ecological Knowledge (TEK) project, 17, 20, 35
- Training Rural Australians in Leadership (TRAIL) Program (ARLP), 43
- transport infrastructure *see* airstrips and marine transport infrastructure; Torres Strait Transport Infrastructure Plan, 2006
- Transport Infrastructure Development Scheme (TIDS), 73
- Replacement of Berthing Dolphins at Outer Island Barge Ramps Project
    - case study, 77
- Tropical Rock Lobster fishery
- draft five year business plan for, 24
- TSRA Board Member's Code of Conduct*, 105
- turtles
- research, v
  - sustainable management of, 4
  - see also* Dugong and Turtle Management project; Dugong and Turtle Project
- ## U
- Ugar Island
- replacement of berthing dolphins at barge ramps, 77
- Ului *see* Warral and Ului matter
- United Kingdom Natural History Museum
- and repatriation of Indigenous human remains and sacred objects, v
- United Nations Permanent Forum on Indigenous Issues (UNPFII), 2–3
- ## W
- Wabunaw Geth Gallery, 19
- Warral and Ului matter
- Native Title, 50, 54
- Water Services Operations and Maintenance Program
- Torres Strait Island Regional Council Engineering Services (TSIRC ES), 67
- 'Whole of Region Economic Development Solution Broker'
- TSRA as, 22
- Williams, Reginald, 94
- Working on Country*
- and Land and Sea Rangers, 32, 36
- workplace agreement *see* Enterprise Agreement
- workplace health, 114
- ## Z
- Zuizin Island Claim, 50
- see also* Kulkalgal number two (Zuizin) claim