Section Eight: Glossary and Indexes
# Index of Tables

<table>
<thead>
<tr>
<th>Table Number</th>
<th>Table Title</th>
<th>Page Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>2-1</td>
<td>Appropriation Program Expenditure 2010 - 2011 Budget as Compared to Actual</td>
<td>13</td>
</tr>
<tr>
<td>2-2</td>
<td>Native Title Office Statistics</td>
<td>51 - 52</td>
</tr>
<tr>
<td>2-3</td>
<td>Equal Employment Opportunity Groups, Native Title</td>
<td>59</td>
</tr>
<tr>
<td>2-4</td>
<td>NTRB Financial Performance</td>
<td>60</td>
</tr>
<tr>
<td>4-1</td>
<td>TSRA Executive and Portfolio Responsibilities</td>
<td>91</td>
</tr>
<tr>
<td>4-2</td>
<td>TSRA Executive Committee Meeting Dates</td>
<td>102</td>
</tr>
<tr>
<td>4-3</td>
<td>TSRA Executive Committee Attendance</td>
<td>102</td>
</tr>
<tr>
<td>4-4</td>
<td>TSRA Board meetings</td>
<td>103</td>
</tr>
<tr>
<td>4-5</td>
<td>TSRA Board Attendance</td>
<td>104</td>
</tr>
<tr>
<td>4-6</td>
<td>TSRA Audit Committee Membership</td>
<td>106</td>
</tr>
<tr>
<td>4-7</td>
<td>TSRA Audit Committee meetings</td>
<td>107</td>
</tr>
<tr>
<td>4-8</td>
<td>TSRA Attendance at Audit Committee meetings</td>
<td>107</td>
</tr>
<tr>
<td>4-9</td>
<td>Compliance with the EPBC Act, Section 516A (Environmental Reporting)</td>
<td>109</td>
</tr>
<tr>
<td>4-10</td>
<td>TSRA’s Staff Classification</td>
<td>116</td>
</tr>
<tr>
<td>4-11</td>
<td>TSRA’s EEO Groups Within Classification Levels</td>
<td>116</td>
</tr>
<tr>
<td>6-1</td>
<td>Freedom of Information statistics 2010 - 2011</td>
<td>171</td>
</tr>
<tr>
<td>6-2</td>
<td>Details of Grants</td>
<td>173 - 175</td>
</tr>
<tr>
<td>6-3</td>
<td>Details of Consultants</td>
<td>176 - 179</td>
</tr>
<tr>
<td>6-4</td>
<td>Compliance with Australian Government Statutes and Policies</td>
<td>180</td>
</tr>
<tr>
<td>6-5</td>
<td>Program Budget Variance</td>
<td>181</td>
</tr>
</tbody>
</table>
### Glossary

**Terms and Abbreviations**

<table>
<thead>
<tr>
<th>Term</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ailan Kastom</td>
<td>Island Custom</td>
</tr>
<tr>
<td>APSC</td>
<td>Australian Public Service Commission</td>
</tr>
<tr>
<td>ATES</td>
<td>Assistance with Tertiary Education Scholarship</td>
</tr>
<tr>
<td>ATSI Act</td>
<td><em>Aboriginal and Torres Strait Islander Act 2005</em> (Cth)</td>
</tr>
<tr>
<td>ATSIC</td>
<td>Aboriginal and Torres Strait Islander Commission</td>
</tr>
<tr>
<td>ATSI CLS</td>
<td>Aboriginal and Torres Strait Islander Community Legal Services</td>
</tr>
<tr>
<td>AWA</td>
<td>Australian Workplace Agreement</td>
</tr>
<tr>
<td>BFS</td>
<td>Business Funding Scheme</td>
</tr>
<tr>
<td>BSA</td>
<td>Building Services Authority</td>
</tr>
<tr>
<td>CAC Act</td>
<td><em>Commonwealth Authorities and Companies Act 1997</em> (Cth)</td>
</tr>
<tr>
<td>CAH</td>
<td>TSRA Culture, Arts and Heritage Program</td>
</tr>
<tr>
<td>CDEP</td>
<td>Community Development Employment Project</td>
</tr>
<tr>
<td>CFG</td>
<td>Community Fishers Group</td>
</tr>
<tr>
<td>COAG</td>
<td>Council of Australian Governments</td>
</tr>
<tr>
<td>CSIRO</td>
<td>Commonwealth Scientific and Industrial Research Organisation</td>
</tr>
<tr>
<td>DEEDI</td>
<td>Department of Employment, Economic Development and Innovation</td>
</tr>
<tr>
<td>DERM</td>
<td>Department of Environment and Resource Management</td>
</tr>
<tr>
<td>Development Plan</td>
<td>TSRA <em>Torres Strait Development Plan 2009 - 2013</em></td>
</tr>
<tr>
<td>DIP</td>
<td>Department of Infrastructure and Planning</td>
</tr>
<tr>
<td>DOGIT</td>
<td>Deed of Grant in Trust</td>
</tr>
<tr>
<td>DTMR</td>
<td>Department of Transport and Main Roads</td>
</tr>
<tr>
<td>EEO</td>
<td>Equal Employment Opportunity</td>
</tr>
<tr>
<td>Erub</td>
<td>Also known as Darnley Island</td>
</tr>
<tr>
<td>FaHCSIA</td>
<td>Department of Families, Housing, Community Services and Indigenous Affairs</td>
</tr>
<tr>
<td>FOI</td>
<td>Freedom of Information</td>
</tr>
<tr>
<td>GBE</td>
<td>Government Business Enterprise</td>
</tr>
<tr>
<td>GTCC</td>
<td>Gab Titui Cultural Centre</td>
</tr>
<tr>
<td>HEMTP</td>
<td>Heavy Equipment and Management Training Program</td>
</tr>
<tr>
<td>Iama</td>
<td>Also known as Yam Island</td>
</tr>
<tr>
<td>IBIS</td>
<td>Islander Board of Industry and Services</td>
</tr>
<tr>
<td>ILUA</td>
<td>Indigenous Land Use Agreement</td>
</tr>
<tr>
<td>ISD</td>
<td>Integrated Service Delivery - an action from the Regional Plan</td>
</tr>
<tr>
<td>Kairar</td>
<td>Traditional name for Tropical Rock Lobster</td>
</tr>
<tr>
<td>Acronym</td>
<td>Description</td>
</tr>
<tr>
<td>-----------</td>
<td>-----------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Masig</td>
<td>Also known as Yorke Island</td>
</tr>
<tr>
<td>Mer</td>
<td>Also known as Murray Island</td>
</tr>
<tr>
<td>MIP</td>
<td>Major Infrastructure Program</td>
</tr>
<tr>
<td>MP</td>
<td>Member of Parliament</td>
</tr>
<tr>
<td>MOU</td>
<td>Memorandum of Understanding</td>
</tr>
<tr>
<td>MTSRF</td>
<td>Marine and Tropical Sciences Research Facility</td>
</tr>
<tr>
<td>NNTT</td>
<td>National Native Title Tribunal</td>
</tr>
<tr>
<td>NPA</td>
<td>Northern Peninsula Area</td>
</tr>
<tr>
<td>NPARC</td>
<td>Northern Peninsula Area Regional Council</td>
</tr>
<tr>
<td>NTO</td>
<td>Native Title Office</td>
</tr>
<tr>
<td>NTRB</td>
<td>Native Title Representative Body</td>
</tr>
<tr>
<td>OH&amp;S</td>
<td>Occupational Health and Safety</td>
</tr>
<tr>
<td>PBC</td>
<td>Prescribed Body Corporate</td>
</tr>
<tr>
<td>PEO</td>
<td>Principal Executive Officer</td>
</tr>
<tr>
<td>PNG</td>
<td>Papua New Guinea</td>
</tr>
<tr>
<td>Poruma</td>
<td>Also known as Coconut Island</td>
</tr>
<tr>
<td>PSC</td>
<td>Program Steering Committee</td>
</tr>
<tr>
<td>PZJA</td>
<td>Protected Zone Joint Authority</td>
</tr>
<tr>
<td>Regional Plan</td>
<td><em>Torres Strait and Northern Peninsula Area Regional Plan 2009 - 2029</em>*</td>
</tr>
<tr>
<td>RNTBC</td>
<td>Registered Native Title Body Corporate</td>
</tr>
<tr>
<td>SMA</td>
<td>Statutory Marketing Authority</td>
</tr>
<tr>
<td>TIB</td>
<td>Traditional Inhabitants Boating sector</td>
</tr>
<tr>
<td>TIDS</td>
<td>Transport Infrastructure Development Scheme</td>
</tr>
<tr>
<td>TRAWQ</td>
<td>Tamwoy, Rosehill, Aplin, Waiben and Quarantine</td>
</tr>
<tr>
<td>TRL</td>
<td>Tropical Rock Lobster</td>
</tr>
<tr>
<td>TSC</td>
<td>Torres Shire Council</td>
</tr>
<tr>
<td>TSI</td>
<td>Torres Strait Islander</td>
</tr>
<tr>
<td>TSIRC</td>
<td>Torres Strait Island Regional Council</td>
</tr>
<tr>
<td>TSIRC ES</td>
<td>Torres Strait Island Regional Council Engineering Services</td>
</tr>
<tr>
<td>TSRA</td>
<td>Torres Strait Regional Authority</td>
</tr>
<tr>
<td>TSYRSA</td>
<td>Torres Strait Youth and Recreational Sporting Association</td>
</tr>
<tr>
<td>Ugar</td>
<td>Also known as Stephen Island</td>
</tr>
<tr>
<td>Warraber</td>
<td>Also known as Sue Island</td>
</tr>
</tbody>
</table>
Borgu Island.
## A

<table>
<thead>
<tr>
<th>Subject</th>
<th>Page(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Abednego, John</td>
<td>100</td>
</tr>
<tr>
<td>Aboriginal and Torres Strait Islander 99-Year Residential Leases - Valuation Methodology Options (Qld State Government)</td>
<td>v</td>
</tr>
<tr>
<td>Aboriginal and Torres Strait Islander Act 2005 (Cth)</td>
<td>10, 84, 85–6, 107, 169</td>
</tr>
<tr>
<td>Aboriginal and Torres Strait Islander Commission Act 1989 (Cth)</td>
<td>84</td>
</tr>
<tr>
<td>Aboriginal and Torres Strait Islander Community Legal Service (ATSICLSS) North Queensland</td>
<td>72</td>
</tr>
<tr>
<td>accountability, 111–12</td>
<td></td>
</tr>
<tr>
<td>AdCorp Australia Ltd</td>
<td>172</td>
</tr>
<tr>
<td>advertising and market research, 172</td>
<td></td>
</tr>
<tr>
<td>advisory committees, 106</td>
<td></td>
</tr>
<tr>
<td>see also Audit Committee; Indigenous Fisheries Advisory Committee (IFAC)</td>
<td></td>
</tr>
<tr>
<td>Ailan Kastom (island custom) of Torres Strait</td>
<td>80</td>
</tr>
<tr>
<td>aims of programs</td>
<td></td>
</tr>
<tr>
<td>Culture, Art and Heritage program</td>
<td>14</td>
</tr>
<tr>
<td>Economic Development program</td>
<td>22</td>
</tr>
<tr>
<td>Environmental Management program</td>
<td>30</td>
</tr>
<tr>
<td>Governance and Leadership program</td>
<td>40</td>
</tr>
<tr>
<td>Healthy Communities program</td>
<td>62</td>
</tr>
<tr>
<td>Native Title program</td>
<td>48</td>
</tr>
<tr>
<td>Safe Communities program</td>
<td>70</td>
</tr>
<tr>
<td>airstrips and marine transport infrastructure, 73</td>
<td></td>
</tr>
<tr>
<td>Aniba, Jeffrey</td>
<td>100</td>
</tr>
<tr>
<td>Appropriation Program Expenditure 2010–2011 Budget as Compared to Actual</td>
<td>13, 181</td>
</tr>
<tr>
<td>Art Centres, 16, 18, 20</td>
<td></td>
</tr>
<tr>
<td>arts development, 16, 17, 19</td>
<td></td>
</tr>
<tr>
<td>Arts Development project, 16–17</td>
<td></td>
</tr>
<tr>
<td>Arts Queensland, 16</td>
<td></td>
</tr>
<tr>
<td>‘Gritty Places’ program</td>
<td>16</td>
</tr>
<tr>
<td>Indigenous Regional Arts Development Fund (IRADF)</td>
<td>17</td>
</tr>
<tr>
<td>Asia Pacific Indigenous Youth Network (Climate Youth Camp)</td>
<td>43, 47</td>
</tr>
<tr>
<td>Assistance with Tertiary Education Scheme (ATES)</td>
<td>43</td>
</tr>
<tr>
<td>Audit Committee, 106–7, 111</td>
<td></td>
</tr>
<tr>
<td>attendance, 107</td>
<td></td>
</tr>
<tr>
<td>meetings, 107</td>
<td></td>
</tr>
<tr>
<td>membership, 106</td>
<td></td>
</tr>
</tbody>
</table>

## B

<table>
<thead>
<tr>
<th>Subject</th>
<th>Page(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Badu community</td>
<td></td>
</tr>
<tr>
<td>arts development, 16, 17</td>
<td></td>
</tr>
<tr>
<td>Badu Hotel</td>
<td>28</td>
</tr>
<tr>
<td>Badu Island</td>
<td></td>
</tr>
<tr>
<td>replacement of berthing dolphins at barge ramps, 77</td>
<td></td>
</tr>
<tr>
<td>Badu Island Foundation</td>
<td></td>
</tr>
<tr>
<td>Community Economic Initiative Scheme case study</td>
<td>28</td>
</tr>
<tr>
<td>Bangladesh United Nations Development Program delegation from</td>
<td>3</td>
</tr>
<tr>
<td>Bangladeshi Regional Statistics</td>
<td></td>
</tr>
<tr>
<td>Bangladesh United Nations Development Program</td>
<td></td>
</tr>
<tr>
<td>delegation from</td>
<td></td>
</tr>
<tr>
<td>Banu, Donald</td>
<td>91, 95</td>
</tr>
<tr>
<td>barge ramps</td>
<td></td>
</tr>
<tr>
<td>replacement of berthing dolphins at, 77</td>
<td></td>
</tr>
<tr>
<td>baseline regional environmental data</td>
<td>37</td>
</tr>
<tr>
<td>Bedford, Kenny</td>
<td>91, 93–4</td>
</tr>
<tr>
<td>Bero, Florianna</td>
<td>100–1</td>
</tr>
<tr>
<td>Bin Tahal</td>
<td>91, 93</td>
</tr>
<tr>
<td>Biodiversity Project</td>
<td>30</td>
</tr>
<tr>
<td>Board, 84, 90–1</td>
<td></td>
</tr>
<tr>
<td>attendance at meetings, 104</td>
<td></td>
</tr>
<tr>
<td>and communities, 4</td>
<td></td>
</tr>
<tr>
<td>composition, 90–1</td>
<td></td>
</tr>
<tr>
<td>functions, 90</td>
<td></td>
</tr>
<tr>
<td>and governance, 7</td>
<td></td>
</tr>
<tr>
<td>meeting schedule, 103</td>
<td></td>
</tr>
<tr>
<td>member induction process, 105</td>
<td></td>
</tr>
<tr>
<td>Member’s Code of Conduct, 105</td>
<td></td>
</tr>
<tr>
<td>members’ profiles, 92–101</td>
<td></td>
</tr>
<tr>
<td>Non-Executive Directors, 91</td>
<td></td>
</tr>
<tr>
<td>portfolio responsibilities, 2</td>
<td></td>
</tr>
<tr>
<td>transition to electronic meeting format, 104</td>
<td></td>
</tr>
<tr>
<td>Boigu community</td>
<td></td>
</tr>
<tr>
<td>and Traditional Ecological Knowledge project, 17, 35</td>
<td></td>
</tr>
<tr>
<td>Boigu Island</td>
<td></td>
</tr>
</tbody>
</table>
replacement of berthing dolphins at barge ramps, 77
border security initiatives under Torres Strait Treaty, v
Bosun, David, 97
broadband internet connectivity, 73, 74
bullying see Preventing Bullying and Harassment Policy
Business Funding Scheme, 24
Business Funding Scheme and Housing Loans project, 26
Business Funding Support project, 24, 28

C

Cairns Indigenous Art Fair, v, 16
capacity building
Prescribed Bodies Corporate, 42, 45
senior government and ministerial level meetings attended, 45
Capacity Building for Prescribed Body Corporate project, 42
Capacity Building for Regional Governance and Leadership project, 40, 43
Cape York Land Council, 53
Caring for Our Country program
and Dugong and Turtle Project, 4
and traditional ecological knowledge, 35
Chairperson's message, 2–4
child care centres, 72
climate change
intervention on at United Nations Permanent Forum on Indigenous Issues, 2
see also communities engaged in and becoming aware of climate change impacts; Indigenous Youth Recognise Impacts of Climate Change; Torres Strait Climate Change Strategy
Climate Change / Coastal Erosion Project, 30
Climate Change and Coastal Management project, 35
Climate Change Strategy Action Plan development of, 38
climate change studies, v
Closing the Gap in Indigenous Disadvantage, iv, vii, 4, 6–7, 44, 82
data used to benchmark progress towards, 82, 83
targets, 82
Culture, Art and Heritage program, 18, 19, 20
Economic Development program, 25, 26, 27
Environmental Management program, 36, 37, 38
Governance and Leadership program, 44, 45, 46
Healthy Communities program, 68, 69
Native Title program, 53, 54, 55
Safe Communities program, 74, 75
COAG targets see Closing the Gap in Indigenous Disadvantage, targets
coastal management see Climate Change and Coastal Management project
Comcare, 113
Comcover, 111–12
Commonwealth Authorities and Companies Act 1997 (Cth), 84–5, 106, 111, 112, 180
and members of Board, 91
Commonwealth Disability Strategy, 115
Commonwealth Rehabilitation Services, 114
communications services, vii
see also Regional Communication project; regional communications
communities see Torres Strait communities
communities engaged in and becoming aware of climate change impacts, 38
Community Development Employment Projects (CDEP), iv, 6, 24, 25, 27
see also non Community Development Employment Projects (CDEP) employment
Community Economic Initiative Scheme (CEIS) - Badu Island Foundation
case study, 28
Community Economic Initiatives Scheme (CEIS) Grants, 24
community market gardens project
healthy home initiative, 65
Compliance Report, 111
compliance with Australian Government statutes and policies, 180
conflicts of interest, 112
consultancies
Native Title Office (NTO) TSRA as Native Title Representative Body, 59
consultants
details of, 176–9
contact details
freedom of information, 171
corporate governance and accountability, 90–116
Corporate Services Section, 170, 171
Corporations (Aboriginal and Torres Strait Islanders) Act 2006 (Cth), 57
Section 8 | Glossary and Index

‘Critical Habitats in High Risk Areas - Moa Island to Mabuiag Island Atlas’, 34
Cultural heritage, 20
Cultural Heritage Bodies (under Torres Strait Islander Cultural Heritage Act 2003 (Qld))
Badu and Moa communities, 17
Cultural Heritage Management project, 17
Cultural Heritage project, 35
cultural maintenance, 19
Cultural Maintenance exhibition, ‘Sibuwanay’ / ‘Tar Digri’ (‘Giving of the Gift’), 17, 20
Cultural Maintenance Plan, 16
Cultural Maintenance project, 16
Cultural Policy, 7, 16, 17, 20
cultural policy framework and guiding principles, v
Cultural Protocols, 20
Cultural Protocols Guide for TSRA Staff, v, 16
Culture, Art and Heritage Grants Program, 16, 18
Culture, Art and Heritage program, 10, 14–21, 84
aim of program, 14
Appropriation Program Expenditure 2010–2011
Budget as Compared to Actual, 13, 181
deliverables, 14
expenditure, 14
key performance indicators – Portfolio Budget Statement, 18
key performance indicators – Torres Strait Development Plan, 18–20
objective, 14
program map, 15
program projects and achievements, 16–17
regional goal, 14
‘Current and Future Climate Projections for the Torres Strait’ (CSIRO), 35

D
Darwin Aboriginal Art Fair, v, 16
Data Management project, 42
Day, Ron, 98
Declaration on the Rights of Indigenous People, 3
Deed of Grant in Trust (DOGIT) transfer matters, 50, 53
deliverables (from Portfolio Budget Statement)
Culture, Art and Heritage program, 14
Economic Development program, 22
Environmental Management program, 30
Governance and Leadership program, 40
Healthy Communities program, 62–3
Native Title program, 48
Safe Communities program, 70
Department of Employment, Economic Development and Innovation (DEEDI)
and Seagrass Monitoring project, 38, 39
Department of Families, Housing, Community Services and Indigenous Affairs
and economic development opportunities in the Torres Strait and Northern Peninsula Area, v
and repatriation of Indigenous human remains and sacred objects, v
directors’ interests policy, 112
disability reporting
changes to, 115
dolphin replacement project
at barge ramps, 77
Domestic Violence Prevention Working Party, 73
Dugong and Turtle Management project, 33
Dugong and Turtle Project, 4
dugongs
research, v
sustainable management of, 4
see also Seagrass Monitoring project

E
Ecologically Sustainable Development (ESD)
reporting requirements, 108–9
economic development initiatives, v
Economic Development program, 10, 22–8, 84
aim of program, 22
Appropriation Program Expenditure 2010–2011
Budget as Compared to Actual, 13, 181
deliverables, 22
expenditure, 22
key performance indicators – Portfolio Budget Statement, 25
key performance indicators – Torres Strait Development Plan, 26–7
objective, 22
program map, 23
program projects and achievements, 24
regional goal, 22
Torres Strait Development Plan outcomes, 22
economic development strategies, iv
education
regional statistics, 83
Electronic Document and Records Management System (EDRMS), 108
Elisala, Torenzo, 95–6, 105
employment
regional statistics, 83
Employment and Training Initiatives, 24
employment opportunities in the region, iv
see also Community Development Employment Projects (CDEP); non Community Development Employment Projects (CDEP) employment
enabling functions, 108–10
enabling legislation, 84–5
engagement with communities, iv, 2
Enosa, Ron, 99–100
Enterprise Agreement, 58, 113
environment impact management, 108–9
Environment Policy, 109
Environment Protection and Biodiversity Conservation Act 1999 (Cth) (ePBC Act), 108
environmental health infrastructure projects, 68
Environmental Legal and Other Requirements Register, 108
Environmental Management program, 10, 30–9, 84, 108
aims of program, 30
Appropriation Program Expenditure 2010–2011 Budget as Compared to Actual, 13, 181
and cultural heritage, 20
deliverables, 30
and Dugong and Turtle Project, 4
expenditure, 30
key performance indicators – Portfolio Budget Statement, 36
key performance indicators – Torres Strait Development Plan, 37–8
objective, 30
program map, 31
program projects and achievements, 32–5
regional goal, 30
Torres Strait Development Plan outcomes, 30
Environmental Management System (EMS) audits, 108
environmental protection in ILUAs, 61
environmental sustainability, 108–9
Ephraim Bani Gallery, 19
Equal Employment Opportunity (EEO), 114
Eribu Art Centre, 16
Executive coaching, 105
Executive Committee, 91
meetings, 102
Executive Members, 91
expenditure
Culture, Art and Heritage program, 14
Economic Development program, 22
Environmental Management program, 30
Governance and Leadership program, 40
Healthy Communities program, 63
Native Title program, 48
Safe Communities program, 70
external scrutiny, 111
Native Title Office (NTO) TSRA as Native Title Representative Body, 61
F
Federal Court of Australia
and Naghir land claim, 61
and Regional Sea Claim Determination, 56, 61
Fell, Keith, 91, 97
financial performance
Appropriation Program Expenditure 2010–2011 Budget as Compared to Actual, 13
of TSRA in its Native Title Representative Body capacity, 60
financial statements, 119–64
Fisheries Program, 24, 32
Fisheries Project, 30
fisheries project, 32
fishing
Protected Zone Joint Authority and, 3
Fraud Awareness workshops, 113
fraud control, 111
freedom of information (FOI), 169–71
categories of documents, 170–1
contact details, 171
 provision of funding, 170
statistics, 171
TSRA’s functions, 169–70
TSRA’s structure, 170
Freedom of Information Act 1982 (Cth) (FOI Act), 169
Freedom of Information Amendment (Reform) Act 2010 (Cth), 169
Frontier Software Pty Ltd, 113

G

Gab Titui Annual Indigenous Art Award, fourth, 16
case study, 20–1
Gab Titui Cultural Centre (GTCC), 16, 17, 18, 19
website, 19
Gateway / Hub for the presentation, preservation,
promotion and education of Torres Strait Islander and
Aboriginal culture and arts project, 17
General Manager’s Message, 6–7
Ghost Net Australia, 16
‘Giving of the Gift’ exhibition see Cultural Maintenance
exhibition, ‘Sibuwanay’ / ‘Tar Digr’ (‘Giving of the Gift’)
Governance and Leadership Capacity Building Project,
40, 43
Governance and Leadership program, 10, 40–7, 84
aim of program, 40
Appropriation Program Expenditure 2010–2011
Budget as Compared to Actual, 13, 181
deliverables, 40
expenditure, 40
key performance indicators – Portfolio Budget
Statement, 44
key performance indicators – Torres Strait
Development Plan, 45–6
objective, 40
program map, 41
program projects and achievements, 42–3
regional goal, 40
Torres Strait Development Plan outcomes, 40
governance framework
diagram, 90
Governance Review, vii, 6, 7
governance review, vii, 6, 7
governance structure
overview, 90–1
grants
details of, 173–5
Gudha Maluilgal
and Regional Sea Claim, 56
Guivarra, Wayne, 94

H

harassment see Preventing Bullying and Harassment
Policy
health
regional statistics, 83
Health and Safety Committee, 113
health and safety management arrangements, 113
health partnerships, v
strategic policy direction for
healthy homes initiative, 65
see also Torres Strait and Northern Peninsula
Health Partnership
health related infrastructure, vii, 68
healthy activities see organised healthy activities
Healthy Communities program, 10, 62–9, 84
aim of program, 62
Appropriation Program Expenditure 2010–2011
Budget as Compared to Actual, 13, 181
deliverables, 62–3
expenditure, 63
key performance indicators – Portfolio Budget
Statement, 68
key performance indicators – Torres Strait
Development Plan, 69
objective, 62
program map, 64
program projects and achievements, 65–7
regional goal, 63
Torres Strait Development Plan outcomes, 63
healthy foods
healthy home initiative, 65
healthy homes initiatives, 62, 65
healthy lifestyles initiatives, 62, 66
Heavy Equipment Management Training Program
(HEMTP), 67, 68
Mabuiag Roads and Drainage Project (Stage 2)
case study, 68
highlights and achievements, iv–v
Home Ownership on Indigenous Communal Lands
Discussion Paper (Qld State Government), v
Horn Island Affordable Housing Project (HIAHP), 67
Horticulture in Schools program, 33
housing
regional statistics, 83
housing and home ownership initiatives, 62–3
human resources, 113–16
human resources management
Native Title Representative Body, 58–9

I

income
regional statistics, 83
indemnities and insurance premiums for officers, 111–12
Indigenous broadcasting, 43
Indigenous Fisheries Advisory Committee (IFAC), 106, 107
Indigenous Land Use Agreement (ILUAs) and Future Acts notifications, 55
Indigenous Land Use Agreement (ILUAs) and Future Acts project, 50
Indigenous Land Use Agreements (ILUAs), 48, 50, 55, 69
environmental protection in, 61
Indigenous Protected Areas project, 34
Indigenous Reform Agenda, 82
Indigenous State Emergency Service (SES) cadets, 43
Indigenous Youth Recognise Impacts of Climate Change case study, 47
industrial democracy, 114
industry training initiatives, 27
information management and technology, 108
Information Management Strategic Plan, 108
Information Publication Scheme (IPS), 169
infrastructure developments, v
see also airstrips and marine transport infrastructure: Major Infrastructure Program (MIP); safe communities infrastructure and equipment; Transport Infrastructure Development Scheme (TIDS)
infrastructure projects
health related, vii, 68
Integrated / Regional Service Delivery Agreement, 44
Integrated / Regional Service Delivery Steering Committee, 44
Integrated Planning Framework diagram, 11
Integrated Service Delivery (ISD), iv, vii, 44
and Declaration on the Rights of Indigenous People, 3
and Healthy Communities program, 62, 65
and Native Title program, 48
and Safe Communities program, 72, 74
Torres Strait and Northern Peninsula Area Regional Plan 2009–2029 and, 10
Integrated Service Delivery Framework, 6, 7
Integrated Service Delivery (ISD) Governance Framework
development of, 42, 44
Integrated Service Delivery (ISD) Project, 40, 42
internal audit, 111
international cross border issues, vii
internet access, 73, 74
Invasive Species Management project, 32
Invasive Species Project, 30
iPads
use of in transition to electronic Board meeting format, 104
Islander Board of Industry and Service (IBIS) and healthy foods, 65
Islander Entrepreneur Program (Partnership with the National Australia Bank (NAB)), 24
Islander Entrepreneur Program loans, 26
Issues Register, 108

J

judicial decisions
Native Title Representative Body, 61, 87

K

Kaurareg Aboriginal people, 80
and Native Title, 81
key performance indicators – Portfolio Budget Statement, 84
Culture, Art and Heritage program, 18
Economic Development program, 25
Environmental Management program, 36
Governance and Leadership program, 44
Healthy Communities program, 68
Native Title program, 51
Safe Communities program, 74–5
key performance indicators – Torres Strait Development Plan
Culture, Art and Heritage program, 18–20
Economic Development program, 26–7
Environmental Management program, 37–8
Governance and Leadership program, 45–6
Healthy Communities program, 69
Kris, John T, 91, 92–3
see also Chairperson’s message
Kulkalgal
and Regional Sea Claim, 56
Kulkalgal number two (Zuizin) claim, 54
see also Zuizin Island Claim

Land and Sea Ranger Program see Ranger Program
Land and Sea Rangers
and Seagrass Monitoring project, 39
and Working on Country, 32, 36
Land and Sea Rangers Project, 30
Land Project, 30
land use plans developed, 37–8
Legal, Policy and advocacy support for Registered
Native Title Prescribed Bodies Corporate project, 50
legislative framework
TSRA, 84–7
legislative functions of TSRA in its Native Title
Representative Body capacity, 57–8
letter of transmittal, xi
Local Government Act 1993
and members of Board, 91
Lui, Willie, 101

Mabo decision, 80
Mabuiag Island
replacement of berthing dolphins at barge ramps, 77
Mabuiag Roads and Drainage Project (Stage 2)
Major Infrastructure Program
case study, 68
Major Infrastructure Program (MIP), iv
and health related infrastructure, vii, 66, 68
Mabuiag Roads and Drainage Project (Stage 2)
case study, 68
Makie, Walter, 91, 96–7
Maluilgal
and Regional Sea Claim, 56
map of Torres Strait region, 81
marine resource utilisation, 26
market research see advertising and market research
Mer (Murray) Island
Native Title rights of Miriam people, 80
Mills, Phillip, 99
Minister for Families, Housing, Community Services and
Indigenous Affairs
briefings and information provided to, 87
ministerial appointments, 87
powers of direction, 86
and Torres Strait Regional Authority, 86, 111
see also Torres Strait Regional Authority (TSRA)
Statement of Intent to the Minister
ministerial appointments, 87
ministerial visits, 3–4
Miriam Mer
and Regional Sea Claim, 56
Miriam people
Native Title rights, 80
Moa community
arts development, 16, 17
Moa Island (St Pauls)
replacement of berthing dolphins at barge ramps, 77
Mosby, John, 98
Mosby, Phillemom, 91, 99
Mura Badulgal, 28
Mura Kosker Sorority, 72, 73, 74
Museum of Contemporary Art (Sydney), v, 16

Naghir land claim, 50, 54, 61
National Congress of Australia’s First People, 4
National Disability Strategy, 115
National Native Title Conference, 50
Native Title, v, 80–1
Native Title Act 1993 (Cth), 53, 80
and Native Title Representative Body, 57, 58, 60, 84
Native Title activities
support for, 54
Native Title Amendment Bill (No 1) 2010 (Cth), 50, 53
Native Title Claims project, 50
Native Title Conference, 52
Native Title determinations, 48, 50, 51, 54
Native Title Office (NTO), 50, 52, 53, 54, 55, 56
Operational Plan, 57
TSRA as Native Title Representative Body, 57
consultancies, 59
external scrutiny, 61
management of human resources, 58–9
Native Title program, 10, 48–61, 84
  aim of program, 48
  Appropriation Program Expenditure 2010–2011
  Budget as Compared to Actual, 13, 181
  and cultural heritage, 20
deliverables, 48
  expenditure, 48
  key performance indicators - Portfolio Budget Statement, 48, 51
  legal, policy and advocacy support for PBCs, 52–3
  Native Title Representative Body (NTRB) reporting, 57–61
  objective, 48
  program map, 49
  program projects and achievements, 50
  regional goal, 48
  statistical data, 51–2
Native Title Regional Sea Claim judgment see Regional Sea Claim Determination
Native Title Representative Body (NTRB)
  consultancies, 59
  environmental protection in ILUAs, 61
  external scrutiny, 61
  financial performance of TSRA in its NTRB capacity, 60
  judicial decisions, 61
  legislative functions of TSRA in its NTRB capacity, 57–8
  management of human resources, 58–9
  organisational structure and corporate governance policies, 58
  reporting, 57–61
  Statements for the Purpose of the Native Title Act, 60
TSRA as, 57, 84
Ngurupai airport (Horn Island), 80
non Community Development Employment Projects (CDEP) employment, 22
Northern Peninsula Area Regional Council
  and members of Board, 91
  and Torres Strait and Northern Peninsula Area Regional Plan 2009–2029, 10
Northern Peninsula Area Regional Council (NPARC)
  proposed MOU with, 6
Objectives (from Torres Strait Development Plan)
  Culture, Art and Heritage program, 14
  Economic Development program, 22
Environmental Management program, 30
  Governance and Leadership program, 40
  Healthy Communities program, 40
  Native Title program, 48
  Safe Communities program, 70
occupational health and safety see health and safety management arrangements; workplace health
Occupational Health and Safety Act 1991 (Cth), 113
Old People Action and Lift for Life Programs, 68
Online APS Jobs website, 172
operations report, 79–87
  regional overview, 79–81
organisational structure, 170
  chart, 168
organisational structure and corporate governance policies
  Native Title Representative Body, 58
organised healthy activities participation in, 68
Payroll and Leave records, 113
PDM Consultancy, 111
Pearson, Nancy, 91, 96
Performance Development Program (PDP)
  for TSRA staff, 7
population
  regional statistics, 83
Port Kennedy Association Incorporated, 72, 74
Portfolio Budget Statements
  deliverables from see deliverables (from Portfolio Budget Statement)
  key performance indicators see key performance indicators – Portfolio Budget Statement
Prescribed Bodies Corporate, 57
  Badu community, 28
  registered as Cultural Heritage Body, 17
  capacity building, 45
  legal, policy and advocacy support for, 52–3
  Moa community
  registered as Cultural Heritage Body, 17
  and Native Title, v, 48
see also Capacity Building for Prescribed Body Corporate project; Legal, Policy and advocacy support for Registered Native Title Prescribed Bodies Corporate project
Preventing Bullying and Harassment Policy, 114
Privacy Act 1988 (Cth), 114
professional artists, 18
program budget variance
   explanation of, 181
program maps
   Culture, Art and Heritage program, 15
   Economic Development program, 23
   Environmental Management program, 31
   Governance and Leadership program, 41
   Healthy Communities program, 64
   Native Title program, 49
   Safe Communities program, 71
program projects and achievements
   Culture, Art and Heritage program, 16–17
   Economic Development program, 24
   Environmental Management program, 32–5
   Governance and Leadership program, 42–3
   Healthy Communities program, 65–7
   Native Title program, 50
   Safe Communities program, 72–3
program reporting and performance summaries, 10–77
Program Steering Committee (PSC), 106
property management, 114
Protected Zone Joint Authority (PZJA), 3, 26
provision of mainstream social services and facilities project, 72

Q
Q2 Coasts and Country program, 32

R
Ranger groups, 36
Ranger Program, 20, 34, 181
   expansion of, 6, 7
Rangers see Land and Sea Rangers
records management, 108
Regional Communication project, 40, 43
regional communications
   Prescribed Bodies Corporate, 46
regional goal
   Culture, Art and Heritage program, 14
   Economic Development program, 22
   Environmental Management program, 30
   Governance and Leadership program, 40
   Healthy Communities program, 63
   Native Title program, 48
   Safe Communities program, 70
Regional Indigenous Broadcasting Service (RIBS), 43, 46
Regional Indigenous Media Organisation, vii
Regional Industry Development and Coordination Initiatives, 24
regional overview
   report of operations, 79–81
Regional Plan Working Group for Health, 65
Regional Plan Working Groups (RPWGs), 44
Regional Sea Claim Determination, 6, 50, 51, 54, 61, 81, 87
   case study, 56
regional statistics, 83
Registered Native Title Prescribed Bodies Corporate see
   Prescribed Bodies Corporate
Remote Indigenous Broadcasting Service, vii
repatriation of Indigenous human remains and sacred objects, v
Replacement of Berthing Dolphins at Outer Island Barge Ramps Project
   Transport Infrastructure Development Scheme
   case study, 77
risk management, 110
Risks Register, 108

S
safe and accessible community initiatives, 70
   safe communities infrastructure and equipment / airstrips and marine transport infrastructure, 73
Safe Communities grants program, 73
safe communities infrastructure and equipment, 73
Safe Communities program, 10, 70–7, 84
   aim of program, 70
   Appropriation Program Expenditure 2010–2011
      Budget as Compared to Actual, 13, 181
deliverables, 70
expenditure, 70
key performance indicators – Portfolio Budget Statement, 74–5
objective, 70
program map, 71
program projects and achievements, 72–3
regional goal, 70
Torres Strait Development Plan outcomes, 70
Safe Communities Regional Plan Working Group, 72
School Leavers Leadership Program (ARLP), 43
Seagrass Monitoring project, 34
case study, 38–9
SEEK website, 172
service mapping project, 72, 74
social services and facilities see provision of mainstream social services and facilities project
social support services, 74–5
sport and recreation programs
healthy lifestyles initiatives, 66
St Pauls (Moa Island)
replacement of berthing dolphins at barge ramps, 77
staff development and training, 113
staff recruitment, 172
staffing statistics, 116
sustainability and efficiency initiatives, 7
sustainable economic development base, viii
Sustainable Energy Scoping Study, 35
Sustainable Horticulture project, 33
Sustainable Planning Act 2009 (Qld), 38
Symposium on Sea Turtle Biology and Conservation (San Diego, USA)
and Indigenous engagement in sea turtle management, 4

Tagai College
and Seagrass Monitoring project, 38
Tandanya Cultural Centre (South Australia), v, 16
Telstra Indigenous Art Award, 18
Terrestrial Biodiversity Conservation project, 32
Thursday Island, 80
Torres Shire Council
MOU with, 6

and Torres Strait and Northern Peninsula Area Regional Plan 2009–2029, 10
Torres Strait, 80
map of region, 81
Torres Strait and Northern Peninsula Area economic development opportunities in, v
Torres Strait and Northern Peninsula Area Health Partnership Forum, 65
Torres Strait and Northern Peninsula Area Regional Plan 2009–2029, vii, 7, 10, 42, 44, 181
consultation and feedback on, iv, 6
Torres Strait and Northern Peninsula Health Partnership, 3
Torres Strait artists
promotion of, v
see also arts development; Culture, Art and Heritage program; professional artists
Torres Strait Climate Change Strategy, 35, 38
Torres Strait communities, 2
Board of Directors and, iv
engagement with, iv, 2
and repatriation of Indigenous human remains and sacred objects, v
Torres Strait Development Plan 2009–2013, iv, vii, 6, 10, 57, 84, 181
outcomes
Economic Development program, 22
Environmental Management program, 30
Governance and Leadership program, 30
Healthy Communities program, 63
Safe Communities program, 70
see also key performance indicators – Torres Strait Development Plan
The Torres Strait Dugong Sanctuary Seagrass Baseline Survey, 34
Torres Strait Health Partnership, 62
Torres Strait Island Regional Council (TSIRC)
divestment of assets program, 28
and social support services, 74
and Torres Strait and Northern Peninsula Area Regional Plan 2009–2029, 10
and Torres Strait Ranger Program, 6, 34
Torres Strait Island Regional Council Engineering Services (TSIRC ES)
Water Services Operations and Maintenance Program, 67
Torres Strait Islander Cultural Heritage Act 2003 (Qld), 17, 61
Torres Strait Islander Land and Other Act Amendment Bill 2010, 50
Torres Strait Islander Land and other Legislation Amendment Act (Qld), 53
Torres Strait Islanders, 80
Torres Strait Islanders Media Association (TSIMA), 43, 46
Torres Strait islands, 80
Torres Strait Ranger Program see Ranger Program
Torres Strait Regional Authority (TSRA)
  Board see Board
corporate governance and accountability, 90–116
enabling functions, 108–10
enabling legislation, 84–5
financial statements, 119–64
formation, 84
functions, 85, 169–70
highlights and achievements, iv–v
legislative framework, 84–7
and Minister for Families, Housing, Community Services and Indigenous Affairs, 86, 111
as Native Title Representative Body see under Native Title Representative Body (NTRB)
operations report, 79–87
opportunities and challenges, vii
organisational structure, 168, 170
powers, 85–6
program reporting and performance summaries, 10–77
and service delivery, 80
vision, iii, 6
Torres Strait Regional Authority (TSRA) Statement of Intent to the Minister, 87
Torres Strait Regional Sea Claim see Regional Sea Claim Determination
Torres Strait Transport Infrastructure Plan, 2006, 77
Torres Strait Treaty
border security initiatives under, v
Torres Strait Youth and Recreational Sporting Association (TSYRSA), 66, 68, 74
traditional arts, culture and languages
side event presentation with Columbia and Bolivia at United Nations Permanent Forum on Indigenous Issues, 3
Traditional Ecological Knowledge (TEK) project, 17, 20, 35
Training Rural Australians in Leadership (TRAIL) Program (ARLP), 43
transport infrastructure see airstrips and marine transport infrastructure; Torres Strait Transport Infrastructure Plan, 2006
Transport Infrastructure Development Scheme (TIDS), 73
Replacement of Berthing Dolphins at Outer Island Barge Ramps Project case study, 77
Tropical Rock Lobster fishery
draft five year business plan for, 24
TSRA Board Member’s Code of Conduct, 105
turtles
research, v
sustainable management of, 4
see also Dugong and Turtle Management project; Dugong and Turtle Project

U
Ugar Island
  replacement of berthing dolphins at barge ramps, 77
Ului see Warral and Ului matter
United Kingdom Natural History Museum
  and repatriation of Indigenous human remains and sacred objects, v
United Nations Permanent Forum on Indigenous Issues (UNPFII), 2–3

W
Wabunaw Geth Gallery, 19
Warral and Ului matter
  Native Title, 50, 54
Water Services Operations and Maintenance Program
  Torres Strait Island Regional Council Engineering Services (TSIRC ES), 67
‘Whole of Region Economic Development Solution Broker’ TSRA as, 22
Williams, Reginald, 94
Working on Country
  and Land and Sea Rangers, 32, 36
workplace agreement see Enterprise Agreement
workplace health, 114

Z
Zuizin Island Claim, 50
  see also Kulkalgal number two (Zuizin) claim